



EXECUTIVE UPDATE

Patrick K. McKenna
Director



SAFETY

Be Safe

Be Accountable

SERVICE

Be Respectful
Be Inclusive

Be Bold

Be Better

STABILITY

Be One Team
So we can be a
great organization

MODOT

YEAR IN REVIEW

2021

Missouri Department of Transportation



www.modot.org

Missouri Department of Transportation

2021 National Performance Report Card

RANKINGS

1-10	=	A
11-20	=	B
21-30	=	C
31-40	=	D
41-50	=	F

A

Road Conditions

Current Performance = 90 percent major highways (5,556 miles) in good condition. Due to the pandemic, condition of minor roads is not available.
National Ranking = Missouri had the 7th best pavements on the National Highway System. (FHWA Highway Statistics -2019)

A

Customer Satisfaction

Current Performance = 77 percent satisfied customers
National Ranking = Missouri trails the highest rated company on the American Customer Satisfaction Index by only 7 percent.

A

Administrative Costs

Current Performance = \$2,340 cost per mile
National Ranking = Missouri has the 4th lowest administrative cost per mile.

A

Project Management

Current Performance = Missouri road and bridge projects were delivered within 0.7 percent of the award amount and 88 percent were delivered on-time.
National Ranking = Not available.

C

Infrastructure for Business

Current Performance = No internal measure
National Ranking = A CNBC business study ranks Missouri's infrastructure as the 25th best for business.

C

Congestion (travel time index)

Current Performance = Kansas City – 1.10 St. Louis – 1.08
National Ranking = Out of 101 urban areas, Kansas City ranked 29th and St. Louis ranked at 44th for congested areas in the U.S. (Texas Transportation Institute -2020)

D

Number of Fatalities

Current Performance = 987 fatalities
National Ranking = Only 19 states experienced more motor vehicle deaths ranking Missouri 31st.

F

Bridge Conditions

Current Performance = 9 percent of Missouri bridges in poor condition by deck area.
National Ranking = Missouri ranked 41st for the percent of bridges in poor condition by deck area. (FHWA Highway Statistics)

F

Revenue

Current Performance = \$55,941 revenue per mile
National Ranking = Missouri has the 48th lowest revenue per mile. (FHWA Highway Statistics)

F

Employee Turnover

Current Performance = 13.16 percent
National Ranking = Not available; However, **Stretch Target** = 6 percent. (Price Waterhouse Cooper's Saratoga Institute benchmark data)

Last updated October 2021

Year in Review

- Strong construction season
 - Route 169 Buck O'Neil Bridge construction underway
 - I-70 Rocheport Bridge contracting team named
 - Focus on Bridges almost halfway to target goal
 - FARM Bridge Program design-build team selected



Year in Review

- 2021 successes
 - Governor's Award
 - Marine Highway designation
 - BUPD message still growing
- 2021 struggles
 - Loss of Lloyd Crawford, James Brooks, Kaitlyn Anderson and her unborn son Jaxx
 - Pandemic challenges



In Remembrance

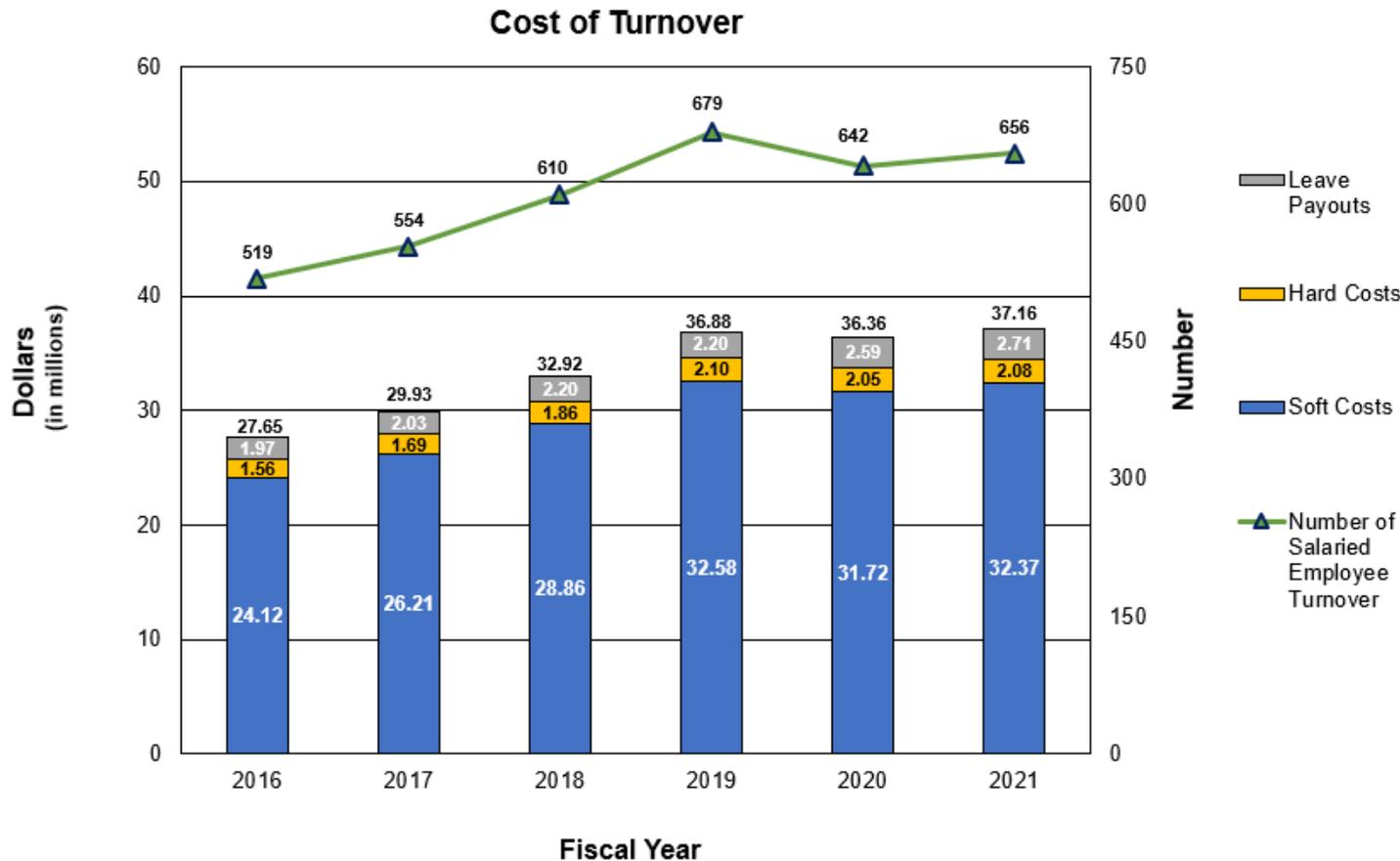
Cost of Operations

In FY 2021, MoDOT invested \$528 million to provide services, such as:

- Pavement repairs and sealing
- Winter operations
- Bridge maintenance
- Striping
- Traffic signs and signals
- Mowing



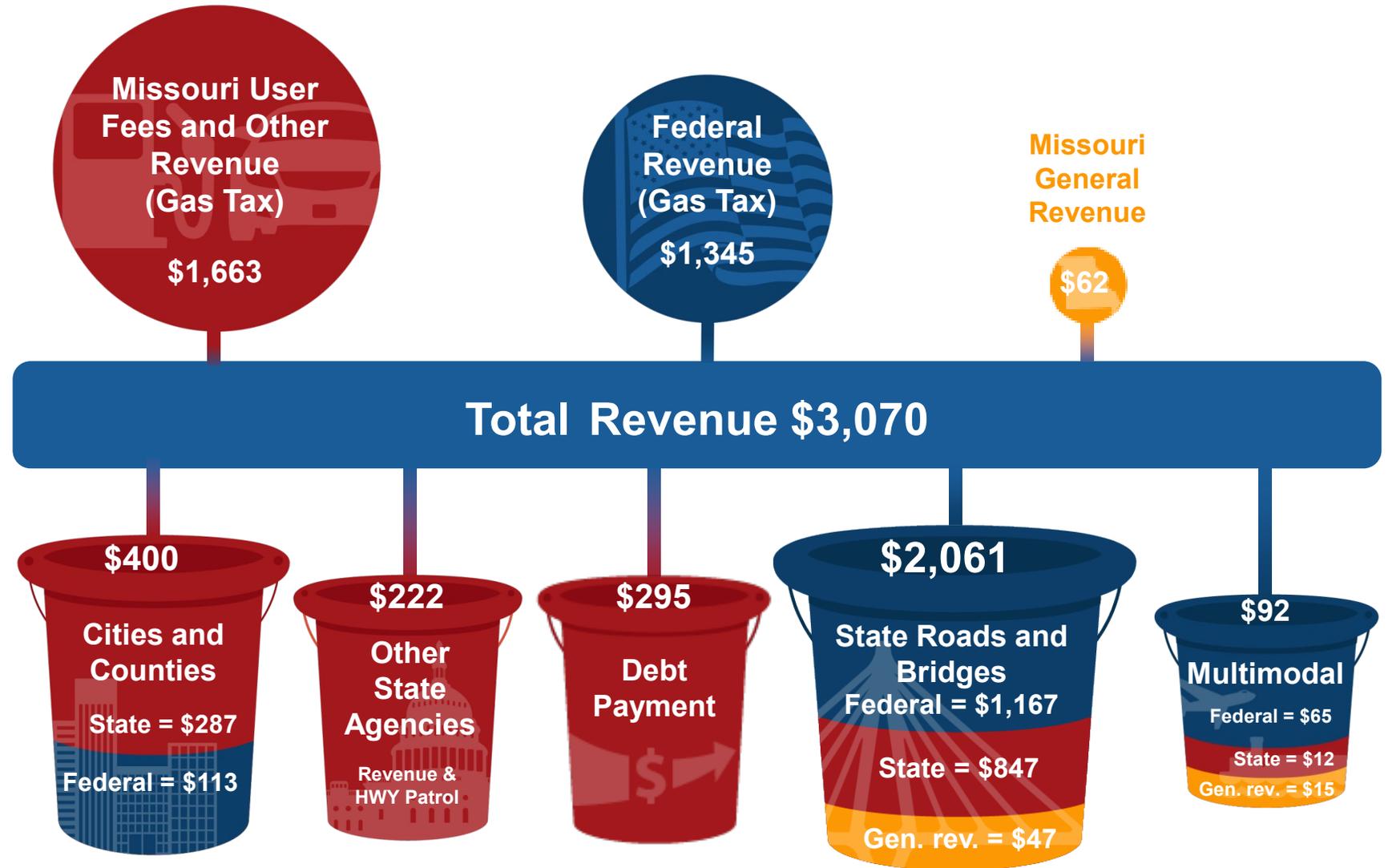
Annual Turnover



- Total turnover FY2016 through FY2021 is 3,660 employees of the total 5,111.
- During these past six fiscal years, MoDOT's turnover costs totaled \$200.9 million.
- Halfway through FY2022 turnover is 444
- Projected cost of FY2022 turnover is \$56.8 million

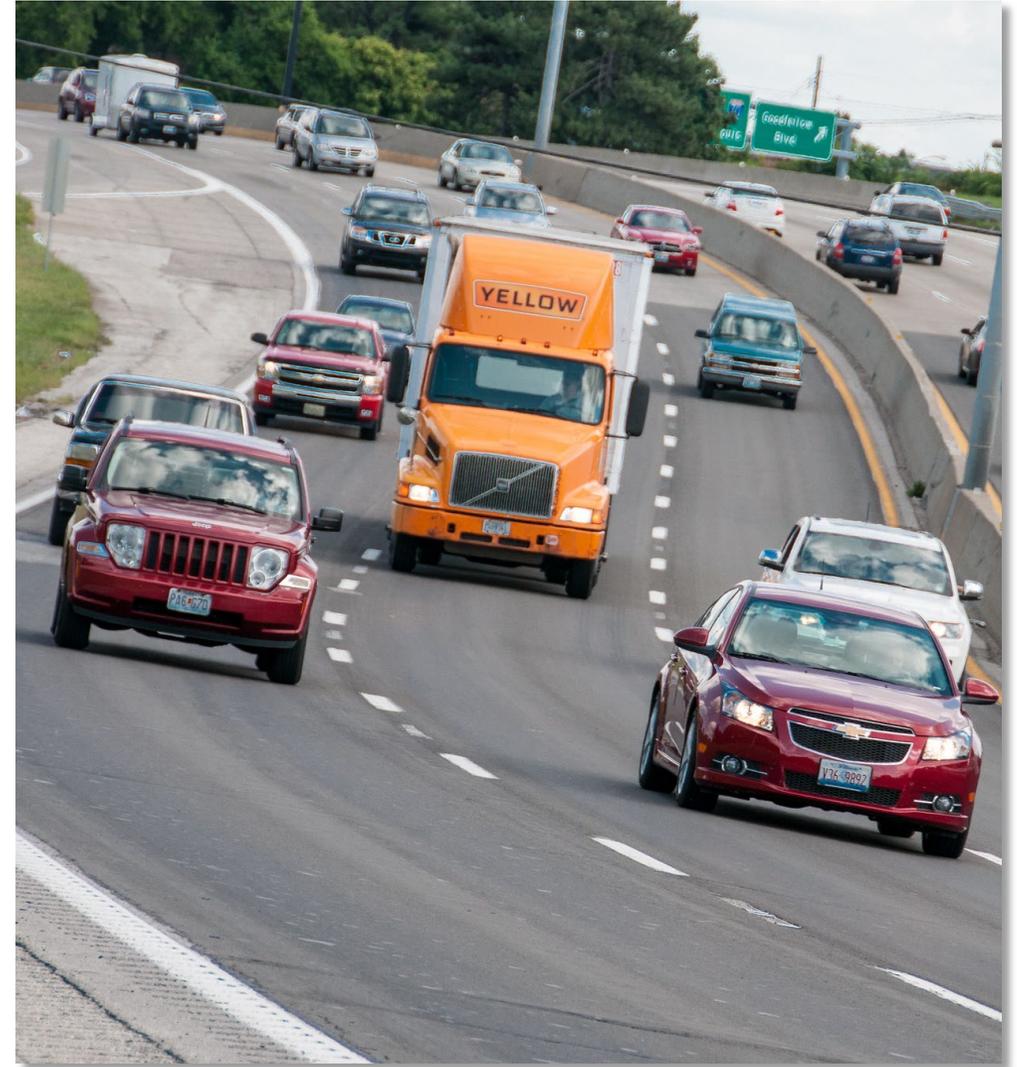
Missouri Transportation Funding

FISCAL YEAR 2021
(Dollars in Millions)

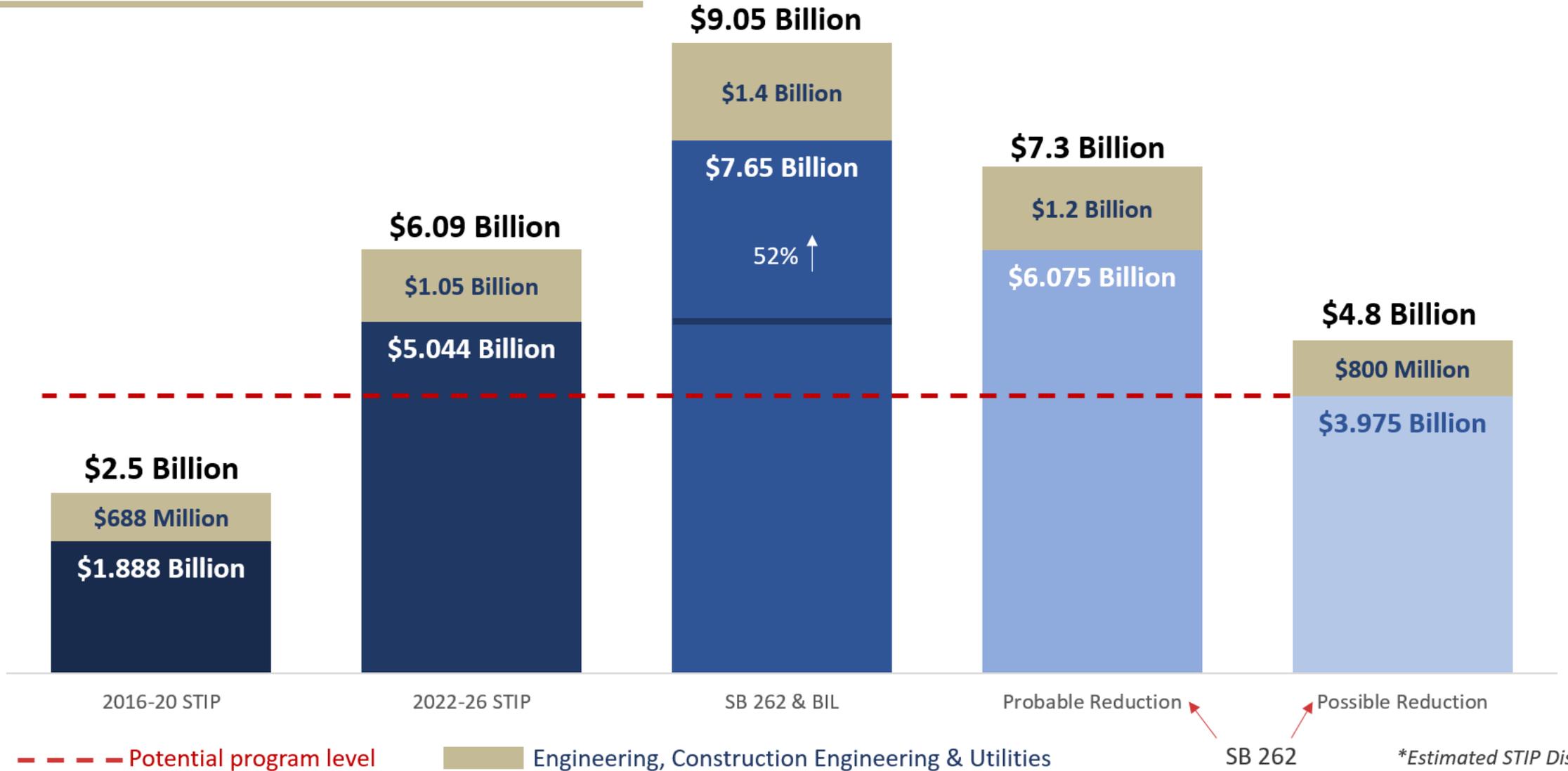


Additional Funding

- Senate Bill 262
 - Motor fuel tax increase of 2.5-cents per gallon per year over next five years
- Bipartisan Infrastructure Law (BIL)



2022-2026 STIP CONTRACTOR AWARDS, ENGINEERING AND FUTURE FUNDING STRATEGIES



Missouri
Department of
Transportation

An agency of the State of Missouri



The Annual Comprehensive Financial Report

for the fiscal year ended **June 30, 2021**



Missouri Department of Transportation
www.modot.org

Financial Facts and Net Assets

<i>\$ millions</i>	2021	2016	Change	% Change
Est. Replacement Cost of Roads and Bridges	145,000	125,000	20,000	16%
STIP Annual Investment	1,008	378	630	167%
Investment/Replacement Cost	0.70%	0.30%	0	130%
Capital Assets	58.4	54.5	3.9	7%
Accumulated Depreciation	26.9	24.6	2.3	9%
Net Position	29.9	27.0	2.9	11%

Annual Impact of SB 262/BIL on FY 2023-2027 STIP

Est. Replacement Cost of Roads and Bridges	154,000			
STIP Annual Investment	1,530			
Investment/Replacement Cost	0.99%			

Missouri

ROAD AND BRIDGE PROGRAM

PRELIMINARY DRAFT



PROJECTS AT RISK

PROJECT AND PROGRAMMATIC RISK OF SB262 REPEAL

	IDENTIFIED PROJECT RISK (IN MILLIONS)	ADDITIONAL PROGRAM RISK (IN MILLIONS)	TOTAL (IN MILLIONS)
SB262	\$900	\$600	\$1,500
2B262/NO BONDING	\$760	\$1,340	\$2,100
TOTAL	\$1,660	\$1,940	\$3,600

SUMMARY OF AT RISK PROJECTS

		Number of Projects	Length	Lane Miles	Number of Bridges	Est. Total Cost (1,000)
Northwest	SB262	13	96.76	193.72	16	48,649
	SB262&BIL	12	107.9	279.24	8	34,011
	Total Projects	120	1,607.90	4,168.47	227	551,298
Northeast	SB262	8	89.95	191.99	1	44,493
	SB262&BIL	6	88.68	180.77	0	49,245
	Total Projects	166	1,429.37	3,501.08	101	485,541
Kansas City	SB262	13	32.33	136.46	7	187,450
	SB262&BIL	4	11.18	20.06	31	179,531
	Total Projects	244	756.80	2,515.69	136	1,338,373
Central District	SB262	2	6.38	16.81	2	202,910
	SB262&BIL	-	-	-	-	-
	Total Projects	246	3,967.02	12,556.60	167	846,236
St. Louis	SB262	5	34.02	150.47	32	242,341
	SB262&BIL	7	40.36	166.85	37	285,972
	Total Projects	265	1,073.93	4,681.03	431	2,433,614
Southwest	SB262	10	32.96	84.34	2	86,686
	SB262&BIL	13	74.93	236.21	7	151,084
	Total Projects	285	1,530.50	4,650.23	128	996,449
Southeast	SB262	18	149.23	371.88	8	87,877
	SB262&BIL	26	121.84	247.23	6	59,006
	Total Projects	392	3,788.66	11,076.40	179	1,042,433
TOTAL Probable removal with the repeal of SB262		69	441.63	1,145.65	68	900,406
TOTAL Possible removal with the repeal of SB262 and MHTC decision to not issue bonds		68	444.08	1,130.36	89	758,849
TOTAL AT RISK PROJECTS		1,720	14,166.28	43,251.22	1,369	7,694,094



NEXT STEPS

2022 Legislation Initiative

MHTC priority is
hands free legislation
for all drivers

